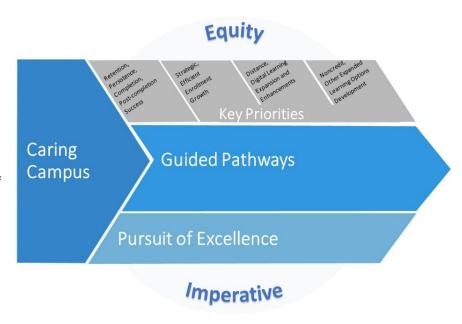


Strategic Framework

Inter-connected, Mutually Reinforcing Components

Underpinning this educational master plan is a strategy framework to place VVC on a path to greater excellence and success. All components of the framework are inter-related and mutually reinforcing. The framework accounts for two, institution-wide endeavors currently underway: Caring Campus and Guided Pathways and a 3rd endeavor, Pursuit of Excellence, being established as a result of the educational master planning process. Caring Campus, described later in this plan, is depicted at the start of the framework to symbolize its infiltration into all areas of the college. Additionally, these three endeavors undergird four key priorities VVC will focus on over the course of the next five years.

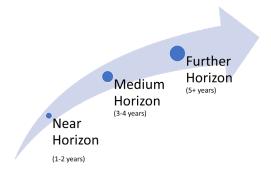


Overarching all components of the strategic framework is an Equity Imperative that illuminates VVC's commitment and persistent focus on equity. Collectively, Caring Campus, Guided Pathways, the Pursuit of Excellence, and an Equity Imperative lead to greater impact on student and institutional success than any one of these endeavors can accomplish on its own.

Three Implementation Time Horizons

While the educational master plan lays out a five year path for the college, three separate time horizons are utilized for operationalizing each major plan component (from the strategic framework above). This operationalization is accomplished with three implementation tools: (1) a Blueprint for Success outlining major strategies and activities and their timeline; (2) Potential Challenges for implementing strategies and activities in the blueprint, and (3) Progress Indicators established for

 $monitoring \ impacting \ and \ identifying \ needed \ improvements.$



It is important to note this plan is a "living blueprint" that can be adjusted as conditions change. Opportunities may arise, priorities may shift, the blueprint may change and so too will the potential challenges and progress indicators. However, it is hoped this plan provides the foundation upon which the college can quickly respond, adapt, and continue its forward momentum.